Reimagining Retail

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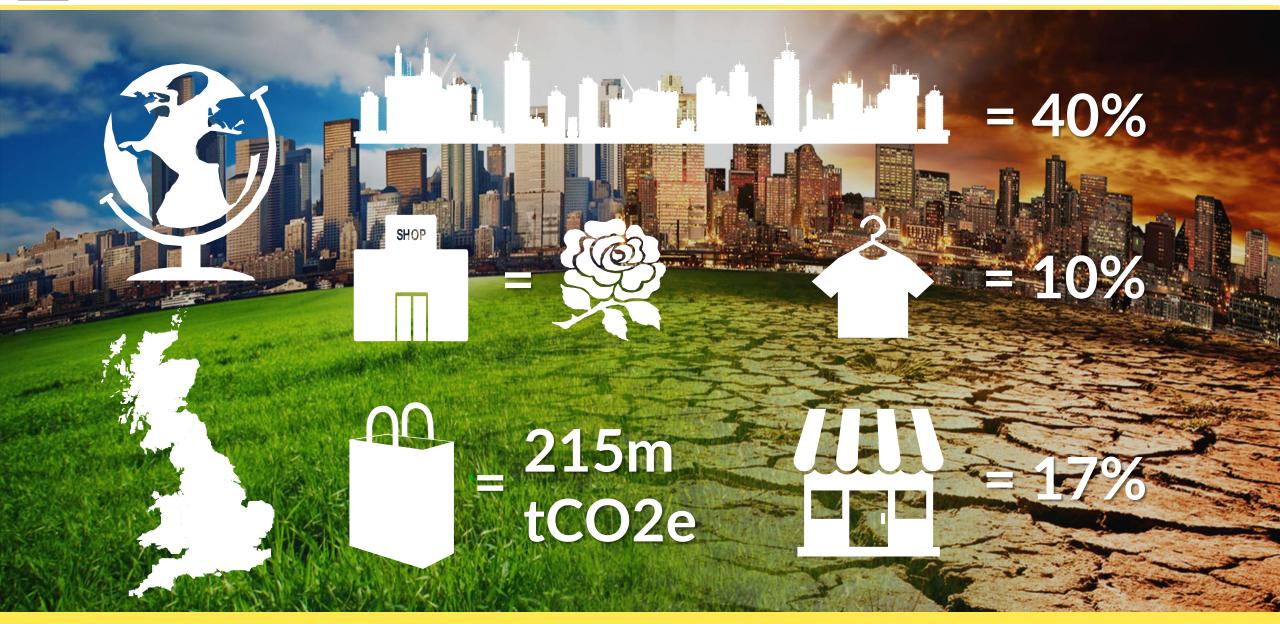




#1 Repurposing Retail #2 Economic Sustainability #3 Environmental Sustainability

Our collective contribution





Retail property emissions



2023 - 185m sqft

2030 - 1.4bn sqft

83% of stock to be improved

Source: EPC; Savills Research

ESG & the supply chain

























Green: Economics



Green: Investment











Retail places are changing

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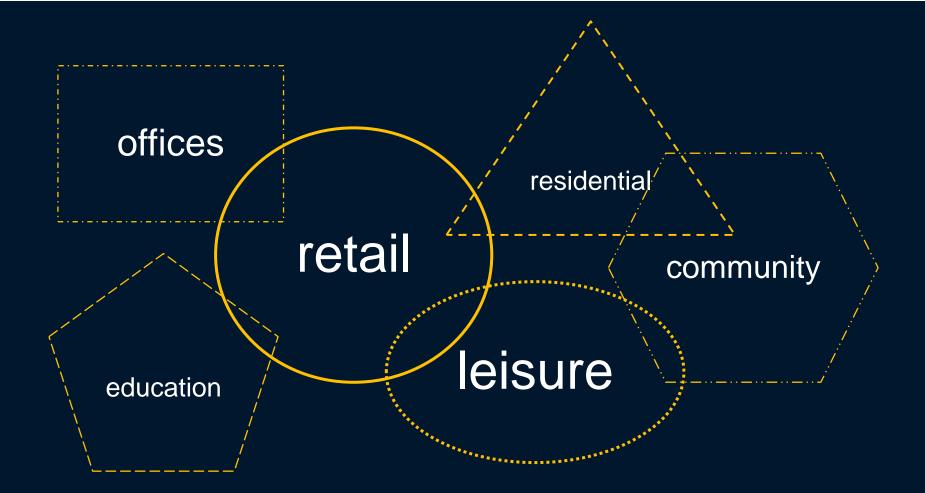
150_{million sqft} retail voids in 2022

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40% long term voids **300**million sqft oversupplied by 2030

Mixed use benefits all uses





vibrant social value sustainable resilient

Connected Priorities



